# Study of Direct Care Workers Serving Individuals in the Innovations Waiver Program and Development of a Plan for Any Recommended Increases in Those Workers' Wages 2023 Annual Report

Session Law 2021-180, Section 9D.15C



### Report to

Joint Legislative Oversight Committee on Medicaid

by

North Carolina
Department of Health and Human Services

June 17, 2024

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#### I. Background

This is the second report required by Section 9D.15C of S.L. 2021-180 (see *Appendix A*) $^1$ . The legislation directed the NC Department of Health and Human Services (DHHS) to report to the Joint Legislative Oversight Committee on Medicaid and Health Choice on the Direct Support Professionals serving individuals in the Innovations Waiver Program and to develop a plan for any recommended increases in those workers' wages.

North Carolina Medicaid oversees the 1915(c) Home and Community Based Innovations Waiver (Innovations) and receives regular feedback on the waiver from beneficiaries, families, providers, Local Management Entities – Managed Care Organizations (LME/MCOs), and other stakeholders. The Innovations Waiver was approved by The Centers for Medicare and Medicaid Services (CMS) for five years effective July 1, 2019 through June 30, 2024. During this reporting period, the Innovations Waiver is available through: Alliance Health, Eastpointe, Partners Behavioral Health, Sandhills Center, Trillium, and Vaya Health.

The Innovations Waiver provides community-based alternatives for individuals with Intellectual or Developmental Disabilities (IDD) who are at risk for placement in an Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF-IID). The waiver provides for a continuum of care that includes habilitative and long-term support services that are provided within the home and community of enrolled beneficiaries. The target waiver population consists of beneficiaries with IDD who need support to live in the community and meet ICF-IID Level of Care.

There are 14,138 slots in the Innovations Waiver, inclusive of the additional 1,000 slots that were made available pursuant to Section 9D.12.(a) of S.L. 2021-180 to be effective March 1, 2022 and July 1, 2022. Innovations Waiver slots are awarded on a first-come, first-serve basis based on the date of application and the beneficiary's ranking resulting from the equitable distribution of waiver funding among the subdivisions of the LME-MCO region based on population. As of January 2022, there are currently 17,008 people on the waiting list for the Innovations Waiver. Of those 17,008 people, 39% are currently authorized for other services through Medicaid or State funds. The Direct Support Professionals (DSPs) that provide the majority of the services through the NC Innovations Waiver are paraprofessionals, defined in 10A NCAC 27G as an individual who has a GED or high school diploma. The title of the committee uses the term Direct Care Workers. In this report, we use the term Direct Support Professionals, as used in the community and in the NCI survey report.

#### **II. Data Elements**

This report, the second in the series, includes information from the 2022 National Core Indicators (NCI) IDD State of the Workforce Survey, formerly known as Staff Stability Survey Reports. This report also includes encounter information in NC Tracks and information related to the recent Direct Care Worker One-Time Bonuses authorized under Section 39.21. of S.L. 2021-180.

<sup>&</sup>lt;sup>1</sup> The initial report may be viewed at <a href="https://www.ncdhhs.gov/sl-2021-180-section-9d15c-direct-care-workers-serving-innovations-waiver-program/download?attachment">https://www.ncdhhs.gov/sl-2021-180-section-9d15c-direct-care-workers-serving-innovations-waiver-program/download?attachment</a>

NC Medicaid is reviewing the data elements for this report and may adjust and/or expand the types of data included in the next report submission.

Data elements pertaining to Direct Support Professionals who serve Medicaid beneficiaries receiving services through the Innovations Waiver Program required for this report are (1) statewide data on the number of these licensed and non-licensed Direct Support Professionals by worker classification; (2) identification of providers that employ these Direct Support Professionals; (3) the weekly average number of hours worked by individuals serving in these positions; (4) the average and range of wages paid to these workers; (5) the average length of employment of these workers by any one provider; and (6) an assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If NC Medicaid determines there is a need for an increase in wages, it will develop a plan or update a previously submitted plan for such increase.

#### III. Results

Some figures vary considerably from the initial report submission for several reasons. First, the initial report examined two years of data to establish a more comprehensive starting point. This report is limited to 2022 data. Additionally, there was a significant increase in participation in the 2022 NCI-IDD State of the Workforce Survey results for North Carolina from previous years reported. Lastly, increased participation may be attributable to more advertising of the survey and establishing a contractual requirement for LME/MCOs to participate in both the Medicaid Direct Prepaid In-Patient Health Plan (PIHP) contract as well as the BH IDD Tailored Plan contract. With further active participation required by LME/MCOs, provider participation increased.

- 1. Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.
  - a. According to the 2022 NCI-IDD State of the Workforce Survey, there were 276,119 Direct Support Professionals over the 3,633 agencies that participated in the 2022 State of the Workforce Survey. Of this number, 10,781 DSPs and 140 Provider agencies participated from North Carolina.
  - b. According to the information received during Direct Care Worker One-time Bonus administration, there were 14,814 staff that received the Bonus from 436 agencies out of 852 providers. It is important to note that the number of staff that received the Bonus is a lower number than the total Direct Support Professionals, as not all Direct Care Professionals met the statutory criteria to receive the Direct Care Workers Bonus.
    - i. According to the 2022 Direct Support Professional One-time Bonus information, 71.4% of staff received the Bonus.
  - c. The majority of Direct Care Professionals are unlicensed, as they are paraprofessionals. There are limited licensed Registered Nurses, Licensed Practical Nurses, and Certified Nursing Assistants providing services through the NC Innovations Waiver.

- 2. Identification of providers that employ these Direct Support Professionals. *Appendix B* contains a list of IDD Providers for 2022 based on claims, which includes the 140 providers who took part in the 2022 NCI-IDD State of the Workforce Survey. According to a review of LME-MCO encounter data, there are 517 providers of NC Innovations and NC TBI Waiver services.
- 3. The weekly average number of hours worked by individuals serving in these positions. According to the 2022 NCI-IDD State of the Workforce Survey, the Average Percent of Direct Support Professionals that were employed in North Carolina full time is 64.9%.
- 4. The average and range of wages paid to these workers.

  According to the 2022 NCI-IDD State of the Workforce Survey, the average hourly wages for NC Innovations Waiver Direct Care Professional is \$13.93 per hour, the Median Hourly wage is \$14.01 per hour, and the Maximum Hourly wage is \$25.97.
- 5. The average length of employment of these workers.

  According to the 2022 NCI-IDD State of the Workforce Survey:
  - i. 12.7% of Direct Support Professionals work less than 6 months.
  - ii. 14.2% of Direct Support Professionals work for 6 to 12 months.
  - iii. 12.9% of Direct Support Professionals work for 12 to 24 months.
  - iv. 11.3% of Direct Support Professionals work for 24 to 36 months.
  - v. 48.9% of Direct Support Professionals work for 36 months or more.
  - vi. North Carolina's Direct Support Professionals Turnover ratio is 30.4%, which is the 3rd lowest Turnover Rate of the 29 participating States.
- 6. Assessment of whether wages of licensed and unlicensed Direct Support Professionals should be increased.

In spite of the One-time Bonus that was distributed during this reporting period, (discussed in Section II of this report), the Department maintains that NC Direct Support Professionals, licensed and unlicensed, require an increase in wages.

In January 2022, DHHS released the initial North Carolina Olmstead Plan (the Plan)<sup>2</sup>, which is a cross-population blueprint addressing the health and well-being of children and families, youth, adults, and elders with disabilities. The strategic plan has eleven priority areas of focus. Each priority area includes strategies identified to begin or to continue a transformation of services and support that is essential for North Carolinians with disabilities.

<sup>&</sup>lt;sup>2</sup> The Plan is available at <a href="https://www.ncdhhs.gov/508-compliant-north-carolina-olmstead-plan/download?attachment">https://www.ncdhhs.gov/508-compliant-north-carolina-olmstead-plan/download?attachment</a> .

Wage increases for Direct Support Professionals are addressed in Priority Area 2: the Direct Support Professional Crisis. Under this priority, NC Medicaid allocated enhanced FMAP funds to increase Direct Support Professional (DSP; direct service workforce) wages, effective April 1, 2022. Increases for DSPs working with people with Intellectual and Developmental Disabilities (I/DD) will be sustained on an ongoing basis using additional funds appropriated by the General Assembly.

On January 12, 2022, the Department released "Leveraging the State's Olmstead Plan and Creating Choice for People with Intellectual and Developmental Disabilities." The white paper briefly summarized important steps taken by DHHS as a part of its broader and longer-term implementation of the Plan. The white paper outlined an additional \$150 million in annualized investment.

The white paper proposed new investments and highlighted actions based on the priority commitments in the Plan. If funded by the North Carolina General Assembly, this will result in more than \$150 million of federal and state investment in FY 2023/24 to:

- Increase Wages for DSPs.
- Raise Innovations Waiver rates \$3 per hour in FY 2023/24.
- Require that 75% of the rate increase funding go to DSPs.
- Establish an online certification program for DSPs in FY 2024/25 that will be linked to enhanced rates for providers beginning in FY 2025/26.

An annualized investment of \$36 million in recurring state dollars is needed to support this priority.

#### IV. Action Items to Ensure Adequate Providers

Actions to ensure an adequate direct care work force are essentially unchanged from the initial report. They are:

- 1. Continue the Direct Support Professionals Wage Increase for the Innovations Waiver implemented in March 2022. NC Medicaid implemented a rate increase as directed by S.L. 2021-180. The implementation resulted in increased direct care worker wages for individuals on the Innovations Waiver.
- 2. Future adoption of the Remote Supports definition to allow individuals to safely spend time without 1:1 support as appropriate.
- 3. Future streamlining the Self-Directed Options to allow for beneficiaries who self-direct to pay increased wages and have more ownership of their services.
- 4. Continue allowing employment of Relatives as Direct Support Professionals.

<sup>&</sup>lt;sup>3</sup> The white paper is available at <a href="https://www.ncdhhs.gov/leveragingolmsteadnov2022/open">https://www.ncdhhs.gov/leveragingolmsteadnov2022/open</a> . Study of Direct Care Workers Serving Individuals in the Innovations Waiver Program

- 5. Continue to oversee the LME/MCOs (future BH IDD tailored plans) responsibility to monitor their provider networks and survey needs and gaps across their provider network. It is important to note that the LME/MCOs also have rate-setting authority and the ability to enhance rates if the needs of the individual or circumstances necessitate a higher rate to stabilize staffing.
- 6. Assess the efficacy of Back Up Staffing Report which was reintroduced.

#### V. Next Steps

- 1. DHHS will work with community stakeholders to gain feedback on the impact of the most recent Direct Support Professionals Wage Increases. A DSP Workforce Advisory Committee has been convened and will meet monthly.
- 2. DHHS is reintroducing the Back Up Staffing Report, which was suspended due to COVID, to determine the hours of service, per Innovations Waiver service, that are not fulfilled because of a staff member not being available.
- 3. DHHS will work to ensure that all NC Innovations Waiver providers complete the National Core Indicators (NCI) IDD State of the Workforce Survey to ensure core comprehensive data.
- 4. DHHS is working to assess the effectiveness of the Direct Support Professionals Wage Increases.
- 5. DHHS is working to increase the NC Innovation Waiver Financial CAP to allow increased Innovation's Direct Care Professional wages.

#### Appendix A: Session Law 2021-180 9D.15C

# STUDY DIRECT CARE WORKERS SERVING INDIVIDUALS IN THE INNOVATIONS WAIVER PROGRAM AND DEVELOP A PLAN FOR ANY RECOMMENDED INCREASE IN THOSE WORKERS' WAGES

**SECTION 9D.15C.** No later than March 1, 2022, and annually thereafter for the next five years, the Department of Health and Human Services, Division of Health Benefits (DHB), shall submit a report to the Joint Legislative Oversight Committee on Medicaid and NC Health Choice that contains all of the following information regarding direct care workers who serve Medicaid beneficiaries receiving services through the North Carolina Innovations waiver program:

- (1) Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.
- (2) Identification of providers that employ these direct care workers.
- (3) The weekly average number of hours worked by individuals serving in these positions.
  - (4) The average and range of wages paid to these workers.
  - (5) The average length of employment of these workers by any one provider.
  - (6) An assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If DHB determines that there is a need for an increase in wages, then DHB shall develop a plan, or update to a previously submitted plan as applicable, for such increase.

#### Appendix B: North Carolina Medicaid Intellectual and Development Disabilities Provider List

(\*Note NCI Survey respondents are deidentified) Claims report 2022

#### 2022 IDD MEDICAID PROVIDER NAME

A BRIDGE TO ACHIEVEMENT NC LLC

A CARING ALTERNATIVE LLC

A CARING HEART CASE MANAGEMENT INC

A PLACE OF MY OWN LLC

A PLUS RESULTS INDEPENDENT LIVING

A SPECIAL TOUCH II

A TOUCH OF GRACE INC

ABC OF NC CHILD DEVELOPMENT CENTER

ABILITIES INC

ABLECARE CORPORATION

ABOUND HEALTH LLC

ABOVE & BEYOND CARE INC

ABOVE & BEYOND COMMUNITY SERVICES

ABUNDANT LIFE INC

ACI SUPPORT SPECIALISTS INC

ACUMEN FISCAL AGENT LLC

ADG ASSOCIATES LLC

ADULT LIFE PROGRAMS INC

ADVANCE BEHAVIORAL CENTER INC

ADVANCE BEHAVIORAL HEALTH SERVICES

ADVANCED BUSINESS CONCEPTS INC

ADVANCED HEALTH RESOURCES INC

ADVANTAGE BEHAVIORAL HEALTHCARE INC

ADVANTAGE CARE IN HOME SERVICES

AFTER GATEWAY INC

AGAPE HOME LIVING CARE LLC

AGAPE HOME LIVING CARE PHASE II

AKACHI SOLUTION LLC

ALBERTA PROFESSIONAL SERVICES INC

ALLEGHANY COUNTY GROUP HOMES INC

ALLEN FAMILY LIVING INC

ALLIANCE HEALTH

ALPHA MANAGEMENT SERVICES INC

ALTERNATIVE BEHAVIORAL CONCEPTS LLC

AMARA WELLNESS SERVICES INC

AMAZING LOVE

AMBLESIDE INC

ANGELA HARRIS PHAN

ANGELOS CARE HOME INC

ARC CHEROKEE CLAY INC

ARC OF THE TRIANGLE INC

ARRAY OF BRIGHTER BEGINNINGS INC

ASHE SERVICES FOR AGING INC

ASSISTEDCARE INC

ASSURED COMMUNITY SERVICES LLC

ATLANTIC AUTISM SERVICES INC

AUTISM SERVICES INCORPORATED

AUTISM SERVICES OF MECKLENBURG COUN

AUTISM SOCIETY OF NORTH CAROLINA

AUTISM SUPPORT AND PROGRAMS INC

AUTUMN HALLS OF UNAKA LLC

**B & D INTEGRATED HEALTH SERVICES** 

BAILEYS RESPITE CARE INC

BAPTIST CHILDRENS HOME OF NC INC

BAYADA HOME HEALTH CARE INC

BEAUFORT COUNTY DEVELOPMENTAL CENTE

BEAUTIFUL BEGINNINGS SERVICES LLC

BEHAVIOR CONSULTATION AND PSYCHOLOG

BEHAVIORAL HEALTHCARE SERVICES INC

BEHAVIORAL SERVICES INC

BENJAMIN HOUSE CASE MANAGEMENT

BERTH BEHAVIOR CONSULTATION PLLC

BETTER CONNECTIONS INC

BETTER DAYS AHEAD OF ROCKY MOUNT

BETTER LIVING CONCEPTS OF DURHAM LL

BEYOND CHALLENGES COMMUNITY SERVICE

**BIP-BEHAVIOR INTERVENTION PROFESSIO** 

BLESSED HOME III INC

BLUEWEST OPPORTUNITIES INC

BOUNDLESS MIRACLES LLC

BREAK OUT LLC

BREAKTHROUGH AUTISM SOLUTIONS

BRIDGING THE GAP RESIDENTIAL SERVIC

**BRIGHTHAVEN HOME** 

BROCKETT INVESTMENTS LLC

BRUNSWICK TECHNICAL COLLEGE

**BUILDING BRIDGES FOR COMMUNITES** 

CABARRUS COUNTY GROUP HOMES INC

CALDWELL OPPORTUNITIES INC

CANAAN CARE HOME LLC

**CANDII HOMES** 

CAPE FEAR GROUP HOMES INC

CARDINAL INNOVATIONS HEALTHCARE SOL

CARE WELL OF CHARLOTTE INC

CARELINK SOLUTIONS INC

CARING HANDS AND SUPPLEMENTARY ENRI

CAROBELL INC

CAROLINA OUTREACH LLC

CAROLINA RESIDENTIAL SERVICES INC

CAROLINA SOLUTION INC

CAROLINA THERAPEUTIC SERVICES FIRST

CAROLINAS HOME CARE AGENCY INC

CASA MENDEZ INC

CENTRAL COMMUNITY SERVICES LLC

CHAMPION FAMILY BEHAVIORAL HEALTH S

CHANGING LIVES GROUP HOME IV

CHANGING OUTCOMES LLC

CHARLES HINES AND SON

CHARLES LEA CENTER

CHATHAM COUNTY GROUP HOMES INC

CHATHAM TRADES INC

CLEAR SKY BEHAVIORAL LLC

CLEVELAND VOCATIONAL INDUSTRIES IN

CLIMBING JACOBS LADDER INC

CM SERVICES

CMS AGENCY

**CNC-ACCESS INC** 

COASTAL ENTERPRISES OF WILMINGTON

COASTAL HORIZONS CENTER INC

COASTAL RESIDENTIAL SERVICES INC

COASTAL SOUTHEASTERN UNITED CARE

COMMUNITY ALTERNATIVE HOUSING INC

COMMUNITY ASSISTED RESIDENTIAL ENVI

COMMUNITY COMPANION HOME CARE LLC

COMMUNITY INNOVATIONS INC

COMMUNITY PARTNERSHIPS INC

COMMUNITY SUPPORT AGENCY LLC

COMMUNITY SUPPORT SERVICE LLC

COMMUNITY-BASED DEVELOPMENTAL SERVI

COMPANION HOME HEALTH CARE

COMPASSIONATE CARE OF NORTH CAROLIN

COMPREHAB INC

COMPREHENSIVE INTERVENTIONS INC

COMSERV INC

CONTINUUM CARE SERVICES INC

CORINES CARE MANAGEMENT INC

CORNERSTONE HEALTHCARE SERVICES INC

COUNTRY LIVING GUEST HOME

COUNTRY PINES INC

COUNTY OF PERSON OFFICE OF COUNTY F

COVENANT CASE MANAGEMENT SERVICES L

COZIES SUPERVISED LIVING

CREATIVE MANAGEMENT SOURCE INC

**CRISYS LLC** 

CROSS RIVER NC

CRYSTAL NICKERSON

CUMBERLAND RESIDENTIAL AND EMPLOYME

**CURRYS HAVEN** 

COMMUNITY WORKFORCE SOLUTIONS INC

COMPREHENSIVE COMMUNITY CARE INC

CYRUS HOME LLC

D D RESIDENTIAL SERVICES INC

D S COUNTRY MANOR

DAVIDSON HOMES INC

DAWN MILTON

DAY BY DAY FAMILY SERVICES LLC

DAYMARK RECOVERY SERVICES INC

**DESTINY MANAGEMENT INC** 

DEVELOPMENTAL DISABILITIES RESOURCE

DEVEREUX RESIDENTIAL SERVICES LLC

DIAMONDS COMMUNITY BASED SERVICES

DILIGENT CARE INC

**DIVERSIFIED CHOICE** 

DIVERSIFIED OPPORTUNITIESINC

DREAM CONNECTIONS INC

DREAM MAKERS ASSISTED LIVING SERVIC

DREAM PROVIDER CARE SERVICES

DREAMWEAVERS UNLIMITED INC

DURHAM COUNTY COMMUNITY LIVING PROG

DURHAM EXCHANGE CLUB INDUSTRIES INC

EAGLE HEALTHCARE SERVICES INC

EASTER SEALS UCP NORTH CAROLINA & V

EASTPOINTE HUMAN SERVICES

ED EMMANUEL HOMES LLC

EDUCARE COMMUNITY LIVING CORP NORTH

EMPLOYMENT SOURCE INC

EMPOWERMENT QUALITY CARE SERVICES

ENC PSYCHOLOGICAL SERVICES PLLC

ENHANCEMENT HEALTH CARE INC

ERIC WADE GABRIEL

EUGENE C DAVENPORT

EXCEPTIONAL FAMILY SUPPORT LLC

EXPRESS SUPPORT HOME CARE

FAIRHANDS SERVICES LLC

FAMILIES AND COMMUNITIES RISING INC

FAMILIES FIRST OF NC LLC

FAMILY FIRST COMMUNITY SERVICES LLC

FAMILY PRESERVATION SERVICES OF NC

FAMILYTREE ALTERNATIVE FAMILY SERVI

**FIRST** 

FOOTHILLS INDUSTRIES OF MCDOWELL CO

FOSTERS CARE FACILITY LLC

FREEDOM HOUSE RECOVERY CENTER INC

FRESH START RESIDENTIAL FACILITY IN

FRIENDLY PEOPLE THAT CARE DAY PROGR

GASTON RESIDENTIAL SERVICESINC

GASTON SKILLS INC

GATEWAY HUMAN SERVICES LLC

GEERTINA H ELLIS

GENESIS RESISDENTIAL CARE

GENTLEHANDS OF NORTH CAROLINA INC

**GHA AUTISM SUPPORTS** 

GOODWILL INDUSTRIES OF NWNC

GRACELAND MANOR AND ASSOCIATES INC

GREAT EXPECTATIONS DAY FACILITY AND

GROUP HOMES OF FORSYTH

GT FINANCIAL SERVICES

GUARDIAN ANGEL HEALTHCARE LLC

HALCYON LLC

HAMILTON SERVICES LLC

HANDS LLC OF ROWAN

HAPPY HEARTS GROUP HOME

HARRIS HOME

HAYWOOD COUNTY GROUP HOME

HAYWOOD VOCATIONAL OPPORTUNITIES IN

HEALTH SERVICES PERSONNEL

HEARTSPRING INC

HELPING HANDS OF NORTH CAROLINA LLC

HERBERT REID HOME

HERBERT WAY OF LIVING LLC

HICKS HOUSE OF CARE

HINDS FEET FARM INC

HOLT ASSESSMENT SERVICES LLC

HOLY ANGELS INC

HOME CARE SOLUTIONS OF NC LLC

HOMECARE MANAGEMENT CORPORATION

HOPE OF SAMPSON COUNTY LLC

HOWELL AND HOWELLS GROUP HOME LL

HOWELL SUPPORT SERVICES LLC

HUGHES BEHAVIORAL MENTAL HEALTH S

HUMAN RESOURCES UNLIMITED INC

HOUSE OF CARE INC

I INNOVATIONS INC

IDEAL RESPONSE SERVICES LLC

IDELLAS CARE HOMES LLC

IMPACT OF THE PIEDMONT INC

INDEPENDENT CASE MANAGEMENT INC

INDEPENDENT HUMAN SERVICES LLC

INDEPENDENT LIVING GROUP HOME LLC

INDEPENDENT OPPORTUNITIES INC

INDUSTRIAL OPPORTUNITIES INC

INEZS HOUSE HC LLC

INMAN HOME HEALTH

INNOVATIVE SUPPORT SERVICES LLC

**INREACH** 

INSPIRED VISIONS SUPPORT SERVICES

INTEGRATED FAMILY SERVICES PLLC

INTELLICHOICE STAFFING LLC

IQUOLIOC INC

IRENE WORTHAM CENTER INC

J L REDFORD INC

J-1 CONSULTANTS LLC

JENNIFER MARILYN DEACON

JEWEL COMMUNITY CARE LLC

JIREHS PLACE INC

JMJ ENTERPRISES LLC

JOHN FRANKLIN WILSON

JOHNSON CENTER II

JOHNSONS HOUSE OF HOPE FAMILY CARE

JOHNSTON COUNTY INDUSTRIES INC

JOSEPHS COMMUNITY SUPPORT SERVICES

JUST IN TIME YOUTH SERVICES

KALEO SUPPORTS INC

KATHLEEN HINES SEACREST

KD SUPPORT SERVICES

KERR HOMES INC

KYSEEMS UNITY GROUP HOME LLC

L&J HOMES INC

LATANYA SHAREE SOBCZAK

LAVERNES HAVEN RESIDENTIAL HOME SER

LE CHRIS COUNSELING SERVICES INC

LEARNING PERSPECTIVES INC

LECHRIS ADULT DAY CARE OF ROCKY MOU

LECHRIS HEALTH SYSTEMS OF GREENVILL

LECHRIS HEALTH SYSTEMS OF NEW BERN

LEE COUNTY INDUSTRIES INC

LEGACY HUMAN SERVICES INC

LIBERTY CORNER ENTERPRISES INC

LIFE ALLIANCE LLC

LIFE BASED CONCEPTIONS LLC

LIFE CHANGING BEHAVIORAL HEALTH SER

LIFE ENRICHMENTCENTER OF CLEVEL

LIFE INC

LIFEBRIDGE DRUG AND SUBSTANCE ABUSE

LIFESPAN INC

LIFT DAY ACTIVITY CENTER

LINDA SHORTS HOME

LINDLEY HABILITATION SERVICES INC

LIVING WITH AUTISM INC

LONNIES HEART OF HOPE DAY PROGRAM

LUCILLES BEHAVIORAL INC

LUTHERAN FAMILY SERVICES IN THE CAR

M AND S SUPERVISED LIVING LLC

MACBILL INC

MACON CITIZENS FOR THE HANDICAPPED

MAKIN CHOICES INC

MARC GOLDMAN

MARGARET ELIZABETH FARRINGTON

MARTIN COUNTY RESIDENTIAL SERVICES

MATCHBOX HEALTH SERVICES CORPORATIO

MAXIM HEALTHCARE SERVICES

MCDANIEL HOME

MCDANIEL HOMES LLC

MELVIN RUSSELL THOMAS

MERCY CARE INC

MICHAELS PLACE INC

MICHAELS WORLD

MISS DAISYS AND ASSOCIATES INC

MITCHELL COUNTY GROUP HOME

MONARCH

MORAVIAN ENTERPRISES

MORE THAN CONQUERORS

MORGAN SUPPORT SERVICES

MORSE CLINIC OF NORTH RALEIGH

MOUNTAIN AREA COMMUNITY SERVICES IN

MOUNTAIN AREA RESIDENTIAL FACILITIE

MPS HEALTHCARE INC

MULTI THERAPEUTIC SERVICES INC

MULTICULTURAL RESOURCES CENTER INC

MURCHISON RESIDENTIAL INC

MURDOCH DEVELOPMENTAL CENTER

MYLESS SERVICES INC

NC BROOKHAVEN BEHAVIORAL HEALTH

NC OUTREACH GROUP HOMES LLC

NCG ACQUISITION LLC

NCSBA PERSON

NEUSE ENTERPRISES INC

NEVINS CENTER INC

NEW BEGINNINGS DAY TREATMENT CENTER

NEW HORIZONS ADULT DAY SERVICES INC

NEW HORIZONS HOME CARE INC

NEW HORIZONS PROFESSIONAL SERVICES

NO BOUNDS CARE INC

NO BOUNDS CARE INC OF NC

NOIR ENTERPRISES LLC

NORTH CAROLINA DEPARTMENT OF HUMAN

NORTH CAROLINA LIFE OF REHABILITATI

NORTH CAROLINA OUTREACH HOMECARE LL

NORTH CAROLINA RECOVERY SUPPORT SER

NORTHEASTERN HOME CARE

OE ENTERPRISES INC

OMNI VISIONS INC

ONASS PLACE

ONE ON ONE CARE INC

ONE TO ONE WITH YOUTH INC

OPEN ARMS LLC SERENITY

OPEN HEARTS ART CENTER

OPPORTUNITY AWAITS INC

OUR FUTURE FAITH & FAMILY INC

**OUTREACH MANAGEMENT SERVICES** 

OUTWARD BOUND ONE LLC

P & W GROUP LLC

PARADIGM INC

PARKER HOUSE TWO

PATHWAYS BEHAVIORAL HEALTH SERVICE

PATHWAYS FOR PEOPLE INC

PATHWAYS FOR THE FUTURE

PATHWAYS TO LIFE INC

PATTERSON HOME CARE INC

PAULS LOVING CARE INC

PEARLS ANGEL CARE INC

PEOPLE OF POTENTIAL INC

PERSON COUNTY GROUP HOMES INC

PHOENIX COUNSELING CENTER

PHP OF NC INC

PHYSICIAN ALLIANCE FOR MENTAL HEALT

PINNACLE HOME CARE INC

POLK VOCATIONAL SERVICES

POSITIVE BEHAVIOR SUPPORTS CORP

POSITIVE CONNECTION CARE INC

PQA HEALTHCARE INC

PRAISING HANDS LLC

PREMIER BEHAVIORAL SERVICES INC

PREMIER SERVICE OF CAROLINA INC

PRIDE IN NORTH CAROLINA LLC

PRIMARY CARE SOLUTIONS INC

PRIMARY HEALTH CHOICE INC

PROFESSIONAL FAMILY CARE SERVICES I

PROFESSIONAL REHABILITATION CONSULT

PROGRESSIVE CARE SERVICES INC

PSYCHOLOGICAL MOBILE SERVICES PA

QUALITY CARE SOLUTIONS INC

QUALITY FAMILY SERVICES INC

QUALITY LIFE SERVICES INC

QUEST PROVIDER SERVICES LLC

R BYRD COMMUNITY CARE SERVICES

RAES PLAYZE ADULT DAY CENTER

**RAINBOW 66 STOREHOUSE INC** 

RAINBOW OF SUNSHINE

RALPH SCOTT LIFESERVICES INC

REACH FOR INDEPENDENCE INC

RENEWED SERVICES INC

RENU LIFE LLC

RESIDENTIAL SERVICES INC

RESIDENTIAL SUPPORT SERVICES OF WAK

RESOURCES FOR HUMAN DEVELOPMENT INC

RESOURCES FOR SENIORS INC

RHA BEHAVIORAL HEALTH NC LLC

RHA HEALTH SERVICES INC

RHA HEALTH SERVICES NC LLC

RIVERBEND SERVICES INC

ROANOKE DEVELOPMENTAL CENTER INC

ROANOKE VALLEY ADULT DAY CARE CENTE

ROBIN A WILLIAMS

RONALD BENJAMIN QUALITY CARE III

ROUSES GROUP HOME II INC

ROUSES GROUP HOME INC

ROWAN VOCATIONAL OPPORTINITIES INC

ROYAL CHILD ACADEMY COMPANY

RUSMED CONSULTANTS LLC

RUTHERFORD LIFE SERVICES INC

**RWA CENTER** 

RYANS PLACE LLC

S&L HOME CARE SERVICES INC

SANDHILLS CENTER FOR MH DD SA

SECURING RESOURCES FOR CONSUMERS IN

SERENITY THERAPEUTIC SERVICES INC

SHFP INC

SHINELIGHT INC

SKILL CREATIONS INC

SOLID FOUNDATION FACILITIES INC

SOMEONE DOES CARE

SOPHIA B PIERCE AND ASSOCIATES INC

SOUTHEASTERN HEALTHCARE OF NC INC

SOUTHEASTERN INTEGRATED CARE

SOUTHLIGHT HEALTHCARE

SPECIALIZED SERVICES AND PERSONNEL

SPIGNER MANAGEMENT SYSTEMS INC

SPIRIT OF EXCELLENCE COMMUNITY OUTR

ST GERARD HOUSE

STACY VEE DAVENPORT-BAIRD

STANDARDS-BASED BEHAVIORAL CONSULTI

STEP BY STEP CARE INC

STEPHEN EDWARD FATZINGER

STEPHENS OUTREACH CENTER INC

STEPS DEVELOPMENTAL ACADEMY INC

STEVENS CENTER

STILL BLESSED INC

STILL FAMILY LLC

STRATEGIC INTERVENTIONS LLC

STRUCTURED FAMILY INTERVENTIONSLLC

SUCCESSFUL SOLUTIONS MHS INC

SUCCESSFUL VISIONS LLC

SUMMERLAND HOMES INC

SUMMIT SUPPORT SERVICES OF ASHE INC

SUNRISE CLINICAL ASSOCIATES PLLC

SUPPORT INCORPORATED

SUPREME CHOICE HEALTH CARE

SUPREME COMPASSIONATE CARE INC

SYLVANGLADE HOME INC

SYLVANGLADE SERVICES INC

SYNERGY IN ACTION INC

THE ALAMANCE ACADEMY

THE ARC OF DAVIDSON COUNTY

THE ARC OF GREENSBORO INC

THE ARC OF HIGHPOINT -

THE ARC OF MOORE COUNTY INC

THE ARC OF NORTH CAROLINA INC

THE ASBURY HOMES INC

THE CENTER FOR CREATING OPPORTUNITI

THE ENOLA GROUP INC

THE ENRICHMENT CTR AN AFFL CHPT

THE HOPE CENTER OF HENDERSONVILLE

THE KIDS WORKSHOP

THE LOVING HOME INC

THE MENTAL HEALTH FUND INC

THE PROMISE GROUP LLC

THE RUBY PARDUE BLACKBURN ADULT DAY

THE SPARC NETWORK LLC

THE TRINITY HOME

THE WORKSHOP OF DAVIDSON INC

THE WRIGHTS CENTER INC

THERAPEUTIC ALTERNATIVES INC

THERAPEUTIC RESOURCE ASSOCIATES

THOMPSON PSYCHOLOGICAL SERVICES INC

THURSHER GOODMAN WINSTEAD CAREHOME

THYLLIS SMITH

TLC ADULT GROUP HOME

TLC OPERATIONS INC

TONYA OMAR PLLC

TOP PRIORITY CARE SERVICES LLC

TRANSYLVANIA ASSOCIATION FOR DISABL

TRANSYLVANIA VOCATIONAL SERVICES IN

TRG HEALTH CARE SYSTEMS LLC

TRI SUPPORT SYSTEMS INC

TRIAD ADULT DAY CARE CENTER INC

TRIAD COORDINATED SERVICES INC

TRIANGLE COMPREHENSIVE HEALTH SERVI

TRILLIUM HEALTH RESOURCES

TT&T SERVICES INC

TOUCHSTONE RESIDENTIAL SERVICES

ULTIMATE FAMILY CARE HOME INC

UMAR SERVICES INC

UNION DIVERSIFIED INDUSTRIES INC

UNIQUE CARING NETWORK INC

UNIQUE HOME CARE INC

UNITED LIVING LLC

UNITED RESIDENTIAL SERVICES OF NORT

UNITY HOME CARE INC

UNIVERSAL MENTAL HEALTH SERVICES I

UNIVERSITY OF NORTH CAROLINA AT CHA

**UPRISING HOMES INC** 

UNITED SUPPORT SERVICES INC

VAUGHTERS SPECIALIZED CONSULTATIVE

VICTOR & ASSOCIATES INC

VIRPARK INC RESIDENTIAL FACILITY

VISIONS IN VIEW INC VOCA CORPORATION OF NORTH CAROLINA VOCATIONAL SOLUTIONS OF HENDERSON C WAKE ENTERPRISES INC WALTER YOUNG WATAUGA OPPORTUNITIES INC WATLINGTONS FAMILY HOME WAYNE OPPORTUNITY CENTER INC WAYNESBORO FAMILY CLINIC PA WELL CARE HOME CARE INC WESCARE PROFESSIONAL SERVICES LLC WHAT MATTERS MOST INC WILKES VOCATIONAL SERVICES INC WILSONS HOME CARE AGENCY INC WNC MADISON COUNTY HOUSING CORP WOLFE AND JACKSON GROUP HOME INC YELVERTONS ENRICHMENT SERVICES INC YOUTH VILLAGES INC ZAKIYYAH JONES ZDP ASSOCIATES LLC ZOE BEHAVIOR HEALTH SERVICES INC